

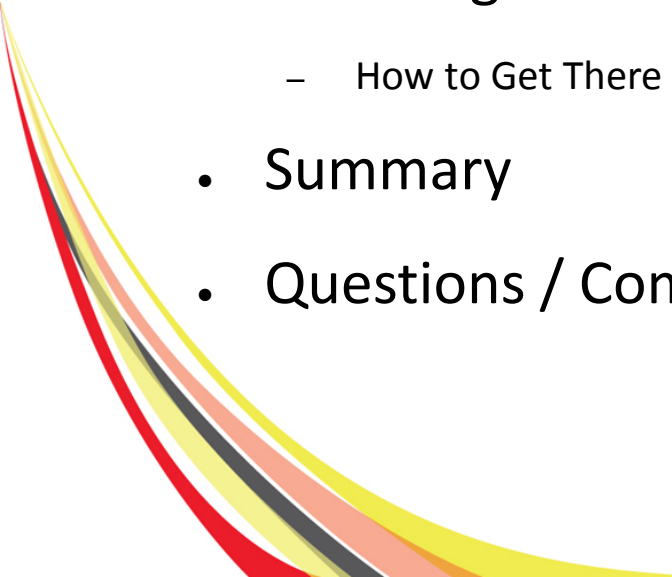
It's OK – Consensus Reached. We've Agreed to
Disagree!

Sharan Foga

Vancouver: 13th May 2016



Agenda

- Introduction
 - About Me / Consensus Definitions
 - Misconceptions
 - Apache and Project Organisation / Community Interaction
 - Changing Perspective
 - Asking the Community / Changing my Ideas
 - Reaching Consensus
 - How to Get There / Problems / Agreeing to Disagree
 - Summary
 - Questions / Comments
- 

INTRODUCTION

Who am I?

What is Consensus?



Who am I?

- Consultant / Project Manager / Author
- Enjoy travelling



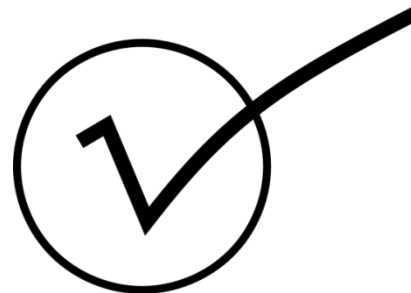
- Involved with OFBiz since 2008
- Committer and PMC Member
- My 3rd Apachecon




Definitions: What is Consensus?



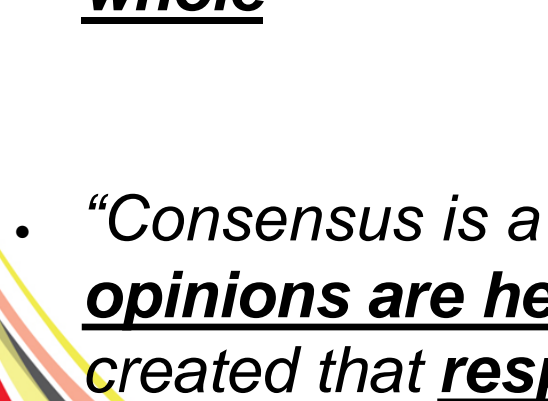
- Agreement
- Harmony
- Accord
- Unity
- Oneness
- Like-mindedness
- Unison
- Solidarity



Definitions: What is Consensus?

- *“When there's a consensus, **everyone agrees** on something”*
 - *“**Middle ground** in decision making, between total assent and total disagreement”*
 - *“Consensus implies that **everyone accepts** **and supports** the decision, and **understands** the reasons for making it”*
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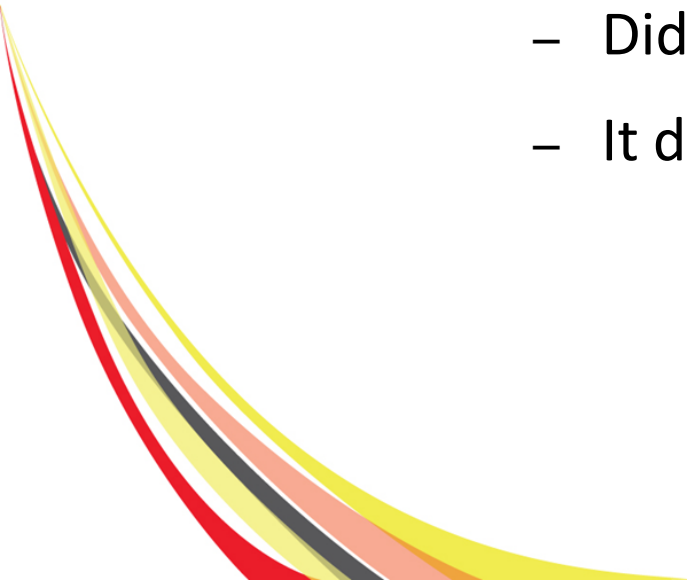
Definitions: What is Consensus?

- “Consensus depends on participants having shared values and goals, and on having broad agreement on specific issues and overall direction”
 - “Consensus decision-making is a group decision-making process in which group members develop, and agree to support, a decision in the best interest of the whole”
 - “Consensus is a group discussion where everyone's opinions are heard and understood, and a solution is created that respects those opinions”
- 

What did Consensus mean to me?

Absolutely Nothing!

- I didn't need it
- Didn't use it
- Didn't care
- It didn't affect me



MISCONCEPTIONS

Project Organisation
Community Interaction



My Normal Working Environment

- Corporate Projects

- Defined Goals and Objectives
- Fixed Budget
- Deadlines



MANAGEMENT



- Managing Projects


- Planning and Tasks
- Defined Roles
- Constant Tracking

Misconceptions: PMC and Committers


- Project Management Committee
 - Project Steering Committee
 - Senior Management
- Committers
 - Project Managers / Team Lead
 - Follow Up and Progress Reporting



Misconceptions: Proposals

- Only PMC, Committers or established community members can make proposals
 - It's already been discussed in the past so can never be brought up again
 - I'm new so I don't know anything
- 

Misconceptions: Responses

- Someone disagrees so it's never going to be accepted
 - No one has responded means no-one is interested
 - Silence means agreement
 - My opinion won't count I'm not important enough in the community
 - If I disagree with someone they will see it as a personal attack
 - It looks like a vote so I can't participate
- 

Consensus and Me

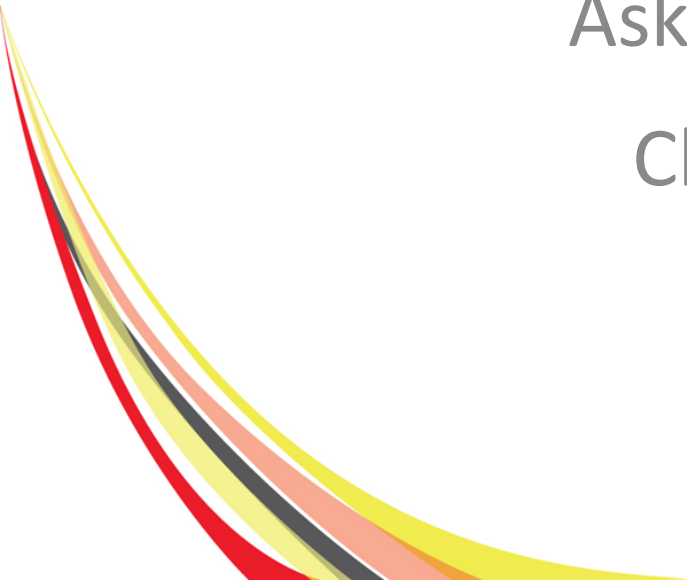
**It only became important
to me when I wanted
the project to do
something that I wanted!**



CHANGING PERSPECTIVE

Asking the Community

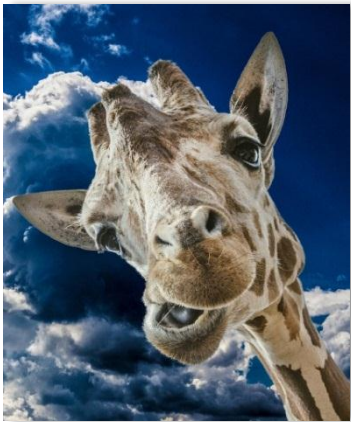
Changing My Ideas



Asking the Community



- Making proposals is hard
- Publicly stating your view
- Who are these people anyway ?



Disagreeing

- Disagreeing publicly is hard
- Focus on the topic
- What are the other options?



What made me change my ideas?

- Change of involvement
- Positive feedback /
Community Support

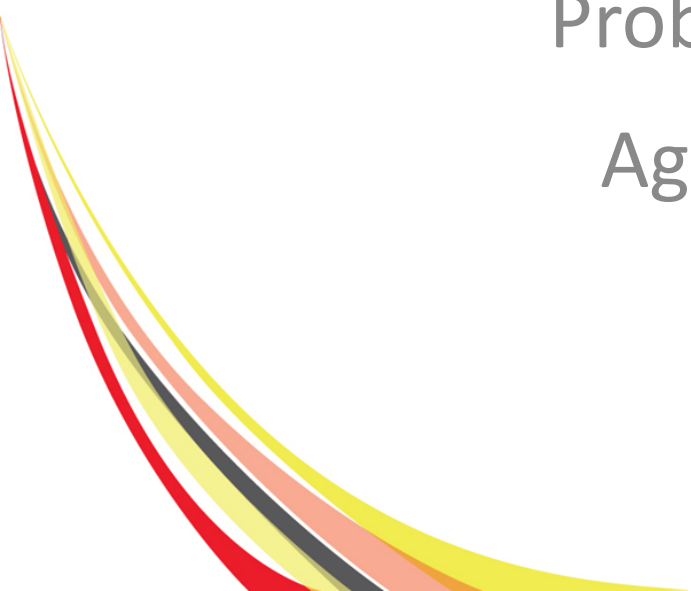


- Didn't have to convince everyone
- Everyone didn't have to actively agree
- Consensus began to work for me

REACHING CONSENSUS

Problems Getting There

Agreeing to Disagree



Consensus: Problems Getting There

- Need to work to achieve it
- Personality conflicts



- Endless discussions without progress
- Things left in limbo
- Misunderstandings

Stating What You Want to Do or Change

- Communicate simply and clearly
- Why are you doing it?
- What benefits does it bring?
- Always ask for feedback

WHAT?

Why?

Benefits?



Interpreting Responses

- Disagreeing doesn't mean they think it's a bad idea
- Sometimes smaller steps are needed
- May need to go away and do some work offline then report back
- Do you need to respond – Is it Lazy Consensus?
- Focus on the topic not the person
- Assess any alternative options

**It's OK to change
your mind!**



Totalling it All Up!

- Integers and Fractions

- +1, 0, -1

- +.75, -0, -0.9

1+1 = Yes

- Reading the general mood

- Acknowledge feedback and input

- Address any further discussion points

- Don't close off getting any more feedback

-0.25 +0.75 = MAYBE?

Agreeing to Disagree

- We are all different

- People
- Ideas and Backgrounds
- Experiences

- Diverse Community

- Multi-way Discussions
- Need Mutual Respect
- Need to accept that not everyone will agree with you
- Not about being right or wrong - it's about having a different opinion



Agreeing to Disagree

Problem

- Causing friction in the community
- Heated discussions
- Clear conflicts of opinion
- Round and round with no resolution

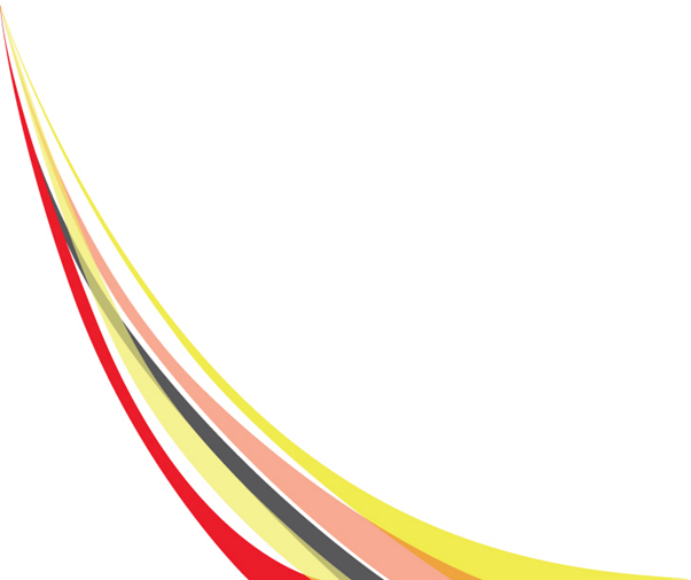


Resolution

- Agreement out of disagreement
- Found a solution even though we didn't agree on the way to handle it
- People did the right thing for the project



SUMMARY



Summary

- Didn't think it would affect mebut it did
- Seen how my views changed by becoming part of a community



- Found that disagreeing is also part of our diversity
- Learned how you can achieve agreement out of disagreement

Consensus and Me

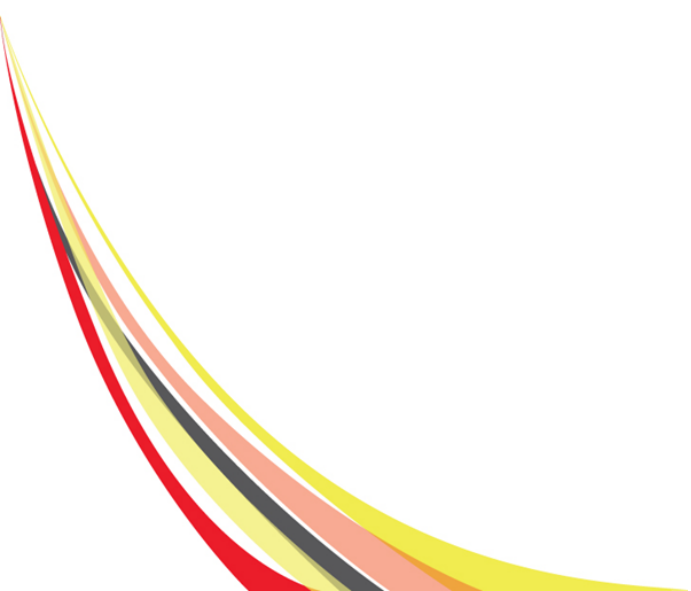
- Agreement and recognition that what you want may not be as important
- Process, mindset and idea
- Can't be defined by a single word or sentence
- It's a group of ideas around a central theme



THANK YOU FOR LISTENING

Questions?

Comments?



Images

- Pixabay.com

